



Mulgrave Country Club

Your Club



2022 - 2023
Annual Report

MULGRAVE COUNTRY CLUB

A Company Limited by Guarantee and not having a Share Capital
ABN 16 004 568 610

“Your Friendly Community Sporting Club”

BOARD OF DIRECTORS 2022/2023

OFFICE BEARERS

President	Peter Delaney
Vice-President	Jim Saunders
Treasurer	Greg Reid

DIRECTORS:

Fenton Coull, Belinda Murphy, Colin Perry,
Delyth Samuel and Michael Waters

LIFE MEMBERS:

*J.A. Gardner, *J.H. Hocking, *A.S. Jager, *L.W. Allen O.B.E., *H.R. Donelly, *P.C. Burdeu, K.A. Armstrong,
*J. White, *R. Hookey, *K. Kinson. M. Simpson, *F. Barton, F. Booth, *J. H Milledge, K. R. Waymouth,
G. Collins, P. Mannix, L. Ross, E. Vale, J.Riddle.

*Deceased

REGISTERED OFFICE

Cnr. Wellington and Jells Roads,
Whealers Hill, Vic., 3150

AUDITORS

SW Accountants & Advisors
Level 10/530 Collins St
Melbourne, Vic., 3000

SOLICITORS

Hunt and Hunt
Level 26, 385 Bourke Street,
Melbourne, Vic., 3000

BANKERS

Westpac Banking Corporation
4 Nexus Crt
Mulgrave, Vic., 3170

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BOARD APPOINTMENTS

Finance and Audit Committee (FAC)

Greg Reid (C), Colin Perry, Jim Saunders and GM.

Sporting Sections Committee (SSC)

Belinda Murphy (C) Michael Waters and GM

Governance, Risk, Compliance & Policy Committee (GRCP)

Fenton Coull (C) Colin Perry, Jim Saunders & GM

Strategic Planning Committee (SPC)

Jim Saunders (C) Belinda Murphy, Delyth Samuel, Fenton Coull & GM

Community Engagement & Membership Committee (CEMC)

Delyth Samuel (C) Michael Waters, Greg Reid and GM

Secretary

Belinda Murphy

General Manager

Kerry Scarlett

MULGRAVE COUNTRY CLUB VISION:

- To be recognised by **members, the community and staff** as a leading community-based sporting, social, recreational and hospitality club in Victoria

MULGRAVE COUNTRY CLUB MISSION:

- Provide the best possible sporting, social and recreational facilities
 - Actively seek opportunities that encourage community members to play organised sport
 - Involve our club in the community by supporting community groups to access and use our facilities
 - Provide employment and development opportunities for the local community and beyond
 - Offer excellent hospitality, customer service and value to members
 - Operate a professional, ethical and sustainable business
 - Continuously update what we do for our membership and community
-

MULGRAVE COUNTRY CLUB

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PRESIDENT'S REPORT

This year has been our opportunity to do what we do well, and this is to be profitable, and provide first class sporting and dining facilities for our members and guests, The good news is that our wonderful members have created a positive turnaround in our bottom line. Our club is in a strong financial position and your Board and senior management team have been working tirelessly behind the scenes to ensure the ongoing sustainability and wellbeing of our Club, its members, and staff.

Our Bistro continues to be heavily booked Thursday's, Friday's, Saturday's, and Sunday lunches so where possible please book to avoid disappointment. Our staffing numbers continue to recover and becoming stable, and we are hopeful with normality returning students at Monash University and like education institution's in our patch we may be able to get our casual staff number back up to full capacity.

THE BOARD

Our Board has remained unchanged this budget year other than the late March 2023 resignation of our longest standing Board Member Colin Perry who has served on our Board since August 2001.

FINANCE.

The Club has finished the 2022/2023 budget year with a pleasing trading profit of \$900,914 (2022 audited loss originally \$40,265 but after taxation adjustment a loss of \$299,498). The net assets of the Club have increased from \$25.839m as of 31 March 2022 to \$31.740m as of 31 March 2023.

LOCAL COMMUNITY SUPPORT.

As I mention frequently Mulgrave Country Club is a true not-for-profit and is an enthusiastic supporter of Monash community organisations despite the efforts of Monash Council, we strive to driving positive change in the areas of social inclusion, youth engagement, disability support, health, sport, arts, and culture.

The extraordinary people behind these local clubs and groups are the binding fabric that makes this our patch such an amazing place to live. We are incredibly proud of their selfless efforts. Mulgrave Country Club shares a common bond with these groups – and that is that community is at our very heart. We feel enormously privileged to collaborate closely with them to make our club the absolute best place it can be for everyone.

Our Community Sponsorship program continued with direct donations, sponsorships, and a substantial School Scholarship Program to students to assist with their further education where they may be financially disadvantaged. We continue to support 12 Schools and Colleges in our immediate area. Since the inception of this initiative, your Club has donated in the vicinity of \$500,000. Many other donations were made to local junior and senior sporting Clubs together with many local service organisations and charities. We were delighted to partner again with Bendigo Bank Pinewood to support and assist with their "Pitch Night" where local community organizations' can come and make a pitch for a share of a sponsorship grant From The Pool Available Which Is Usually Around \$100,000.

MEMBERSHIP.

The Board's decision to reduce our annual social membership fee to \$20 has been a great success and we would really encourage our current members to consider bringing their friends to our venue for a drink or dinner then if they like what they see and live locally sign them up as the more members we have using our facility the better! We have 1,000+ new members as of 15 March 2023 compared to the same time in 2022 membership in all categories up to over 7,000.

CLUB IMPROVEMENTS.

Your Board has continued the process of developing a new medium to longer term strategy and development plan with the assistance of external consultants who specialize in this area. This is dependent naturally on what the Monash Council and government will permit us to do and when in the next budget year.

BREAVEMENTS.

Unfortunately, we sadly lose our much loved and valued members the Club Board and staff pass on our sincere condolences to the family and loved ones of the following member we have lost in the last 12 months. Tony Wilson, Peter Rice, Roy Allen, David Love, Joe Fallon, Ron McKay, Nick Carter, John Chambers, Rocco Lamattina, Alison Hall, Ian Brown, Kaye Phelan, Joyce Sebo, John Sedgewick, Christine Day, Edith Bolam, Kevin Simmonds, Ronald Battersby, Margaret Burrows and John Gillespie.

PERSONNEL.

I would like to express my sincere appreciation to our Board Members for their guidance and support in my second term as your President. We are truly lucky to have such a broad base of experience and professionalism in the make-up of our Board. I would like to extend my thanks to our GM Kerry Scarlett and her senior management team together with our amazing staff for the excellent job they perform in and around our Club, making it a pleasant experience for our members with their cheerful and positive approach to customer service.



PETE DELANEY
PRESIDENT

MANAGER'S REPORT

The hype around the Covid 19 pandemic may have settled down substantially seeing us back to our usual opening hours, however we are still reeling from the effects of six lockdowns. Staffing the venue is our biggest issue with experienced supervisors, duty managers and chefs particularly in need.

Capital Expenditure for the year was all replacement items for various fittings and equipment throughout the club that broke down. This included a replacement upright display freezer, an 8-burner stove bench top with a stainless-steel base and a Eswood rack dishwasher with dryer for the kitchen, a replacement CCTV DVR, 6 shade umbrellas for green 3, a microphone upgrade in the Mulgrave room and the replacement of 2 air-conditioning units in the Panorama room.

In the last 12 months we have also purchased 7 new electronic gaming machines and had 17 game changes with some being purchased whilst others were installed as part of a deal. thus, updating approximately 20 percent of our gaming floor.

Our shows are back offering dinner and show bookings or show only bookings. Mulgrave Melody shows are in huge demand with all our monthly Mulgrave Melodies being sell outs even on occasion, we did offer a second show. Trivia has also increased in numbers having to move to the Mulgrave room most weeks when the That's Good for Footy Show isn't running.

Mulgrave Country Club continued and is proud to support local schools, charities, sporting clubs and individuals in the local community, with over \$239,000 donated in the last twelve months as we continue to forge meaningful relationships with the recipients of these donations.

I'm pleased to announce that our Club won 'Best Hospitality Team' for the second year in a row and 'Best Outdoor Hospitality Experience' at the Community Clubs Victoria Awards for 2021-2022. Congratulations also goes to Peter Delaney on being named a finalist for 'President of the Year'.

It has been an extremely tough year, juggling staff with limited resources and training new staff just entering the hospitality industry. I'd like to thank all our staff for their efforts throughout the year with particular thanks to Danielle Keele, my assistant, for all her help and support throughout the year.

Thank you to our members for your friendship and encouragement and to Peter Delaney and the Board for your support over the past twelve months.

KERRY SCARLETT
GENERAL MANAGER

SPONSORSHIPS AND DONATIONS

The following community groups were all recipients of sponsorships or donations from Mulgrave Country Club during the 2022 - 2023 year.

Mulgrave Country Club continues to support local schools, sporting groups and charities as part of its ongoing commitment to the local community.

Alexander Karaiskos – Soccer school Championships – Perth, Australian Red Cross, Avila College, Box Hill Reporter District Cricket Assoc, Box Hill Reporter District Cricket Umpires Assoc, Brentwood Secondary College, Brentwood Secondary College – Performing Arts Program, Carwatha College, Caulfield Grammar School, Christ Our Holy Redeemer Catholic PS, Eastern Lions Soccer Club, East West Bulldogs Supporter Group, Eliza Scott – Diving Championships School Sports Victoria, Emmerson School, Etta Deutscher & Anton Jusayan- Texus Tennis Training Camp Forest Hill Cricket Club, Glen Waverley Cougars Cricket Club, Glen Waverley Cricket Club, Glen Waverley Football Netball Club, Glen Waverley Hawks Cricket Club, Glenallen School, GM Holden Retirees Club, Hawks Netball Club, Holy Family Netball Club, Jackson James Dean – Camberwell Dragons Player Sponsorship, Jells Park Primary School – JP Racing, Knox United Soccer Club, Liam Kindler – John Newcombe Tennis Camp USA, Lions Club of Wheelers Hill Charity Golf Day (CPEC), Lyndale Football Netball Club, Lysterfield Junior Football Club, Lysterfield (Wolves) Junior Football Club, Matthew Homfray Nar Nar Goon Player Sponsorship, Mitchell Homfray Nar Nar Goon Player Sponsorship, Mazenod College, Mazenod Old Collegians Cricket Club, Mazenod Old Collegians Football Club, Mazenod Panthers Football Club, McGrath Foundation, Melbourne Waverley Netball Club, Milan Stevanovic MCC Junior Bowler, Monash Gully Masters, Monash University Cricket Club, Mt. Waverley Catholics Cricket Club, Mulgrave Football Club, National Service Association of Australia, Nazareth College, Northvale Netball Club, Northvale Softball Club, Oakleigh Chargers Football Club, Orange Ex-Services Club – Flood Appeal, Patrick O'Shannessy MCC Squash Player, Pinewood Community Bank Pitch Night, PSA Squash & Racquetball Sponsorship – Vic Championships, Rebecca Jane Foundation, Richmond Cricket Club, Rite Man Program Hampton Park Secondary College, Ronald McDonald House / Monash, Rotary Club of Preston Circus Quirkus, Rowville Secondary College, Sandown Cobras All Abilities Sports FC, Silverton Cricket Club, South Belgrave Football Netball Club, South East Warrior's Baseball, South Upwey Netball Club, Special Children's Christmas Party, Springvale Districts Football Netball Club, St John's Old Collegians Football Club, Squash MS Mulgrave Challenge, Syndal Baton Twirlers, Victorian Masters Squash Association, Wavacare, Waverley Blues Football Netball Club, Waverley City Archers, Waverley Little Athletics Centre, Waverley Pitch & Putt, Wellington Secondary College, Wesley College, Westpac Foundation Ride Victoria, Wheelers Hill Secondary College.

LAWN BOWLS REPORT

Finally! Bowlers were able to enjoy a full and uninterrupted bowls season. It is sometimes easy to forget the Covid related interruptions that plagued the last few seasons, this season however was more akin to what we know and love about the sport.

For the first time Mulgrave bowlers were able to enjoy their bowls during Winter here at the club instead of the usual migration to other clubs and venues. The then newly installed Green 1 provided the ideal alternative and saw a full green on Winter bowls days. Great for Mulgrave bowlers but also yet another increase to club revenue by virtue of the bowls section. A windfall that otherwise wouldn't exist without the synthetic surface. A scenario that has already been seen to be repeating this Winter bowls period.

As is becoming all too regular, we lost a number of bowls friends over the last year including John Chambers, John Sedgewick, John Gillespie, Alan Dodd, Nick Carter, Rocco Lamattina, Kay Phelan, Christine Day, Ron Battersby and Jack Martin. Our deepest sympathies are extended to partners, families and friends on behalf of the Mulgrave Country Club Bowls Section.

Pennant results resembled a little of a roller coaster. Saturday was dotted with section finals for Sides 3 & 6, relegations for some and a new competition landscape for Side 1 who travelled all over Melbourne and were unlucky not to make finals. Midweek saw Sides 1, 3 and 5 all compete in finals whilst Thursday resulted in all sides in both Spring and Summer competitions reach finals and were not far off multiple premierships. It would have to be said it was a season of overall improvement with some relegation outliers. Rather than that being seen as completely negative, it should be seen as an opportunity to band together even stronger next season and aim for promotion and a return to those divisions where our sides belong.

A collective vote of thanks to all Selection Committees for your hard work and dedication.

Congratulations to Alison Meakin in representing the club at National level in the Australian Para Squad, travelling to the UK for trial competition. Alison joined Janet Morrison with both ladies being selected in the Victorian Para team, competing at the Nationals on the Gold Coast. Commiserations to Alison Meakin who withdrew from that team due to injury. A great effort by both ladies to make that team. A special mention to Rob Jago, Norm Whitehead, Wayne Frazer and Kevin Jago for making the BPL state final round.

All Club Championships have been able to be played and completed thanks to the great work of Christine Battersby aided by Sue Miller and David West. Congratulations to all Winners, Runners Up and Participants. It has been a great championship series with full results recorded later in this annual report. A special mention to Christine Battersby for her amazing season culminating in reaching the 'Champion of Champions' semi-final.

From a club perspective the Bowls Section facilitated the hosting of numerous external events such as numerous Eastern Ranges Bowls Region Championships, Pennant finals, Bowls Victoria State Novice final series, Christina Schools bowls day and of course the Vermont South Challenge which saw a victorious Mulgrave on the night.

Brian Milnes and his band of helpers broke all records this year hosting around 1,000 corporate bowlers. A huge effort that went like clockwork and resulted in yet another injection to club revenue on the back of Bowls Section volunteers. Thanks to Brian and the Corporate bowls team.

Barefoot Bowls featured for the first time at Mulgrave over February and March of this year and could hardly have been any more successful. Greens were overflowing with bowlers of all ages and abilities each night of the program. The one thing they all had in common was the glowing endorsement of their lawn bowls experience with us. We will look to continue and even enhance that program next season. Thanks to Rob Jago and Kenny Pattison who were the key drivers of the program and our thanks goes to them as well as all the other bowlers who assisted from time to time.

Our greens I don't think have ever been in better shape. Kudos to Jason, Michael and Stephen Staff for their collective efforts in getting them to such a quality state. A fact that drew many plaudits from visiting bowlers during the many events hosted at Mulgrave.

Our club coaches continue their great guidance to new and existing bowlers. We are fortunate to have an array of bowlers who also contribute significantly via their coaching capacity. A special thank you to Norm Whitehead who has been Club

Coach for the last number of years. Norm has been a great asset to the club and his full support for the Committee in searching the coaching landscape speaks volumes for his commitment to be constantly improving our section and its prospects into the future.

Of course, groups such as our Bowls Section don't exist and get administered by accident, nor without significant effort. To the many volunteers that continually step up to assist without wish for reward or recognition, thank you so very much on behalf of each and every bowler.

To our hard working Committee. Your unwavering dedication, effort and commitment to continuous improvement is immense. You have gone above and beyond in the various roles you occupy, without the deserved accolades or recognition. On a personal level I am extremely appreciative of your candour, support and trust during my time as Chair. The Bowls section and its members are truly fortunate. To Committee members past and present. ...thank you!

To our fantastic bowlers. It has been an honour and pleasure to serve as Chair. A role I have really enjoyed and will be forever appreciative of the support from bowlers during that time. My hope is that my time as Chair has been a net positive contribution. I'm thrilled to welcome Sue Miller to the role of Chair. Sue is a long time member and bowler and importantly a very active person in maintaining a strong and vibrant lawn bowls section. Congratulations Sue.

Finally, my fervent wish as I vacate the position of Chair is that our Bowls Section continues to consolidate, grow and thrive. An aspiration that would be greatly assisted by a shift in club philosophy. One that puts at the forefront of the clubs aims and goals the notion of being the premium sports offering in the region backed by equally premium sports facilities and a sharpened focus on members who participate in sport under the Mulgrave banner.

SHANE MCCLUSKEY
CHAIR – LAWN BOWLS SECTION

GOLF REPORT

After a couple of difficult years trying to get onto the golf course, our main challenge for the 2022-23 year was the weather which made for a nice change.

We were back to our full schedule and a successful weekend away at Tocumwal.

Our Trophy presentations for 2022 were held in December where we acknowledged the following winners:

Club Champion: George Skourtis
Club Handicap Champion: Dean Dickinson
Stableford Champion: Greg Macklin
Match Pay winner: Des Collins
Plate Event winner: Joe Dimasi

Numbers had dropped off due to some aging members and health issues, however we have had a number of new golfers join over the last couple months so things are looking up in that regard.

Our 2023 AGM was recently held with the following committee re-elected:

Steve Duke - Chairperson
Paul Maydom - Treasurer
Rob Erdos - Starter
Greg Macklin - Handicapper
Venkatrao Kapuganty - general committee

Our thanks, as always, to Kerry Scarlett and the Club staff who do a wonderful job for the members and to the Board for their ongoing support of the Golf Section.

Finally, if anyone is interested in joining the golf section, we certainly have room for a few more, regardless of your golfing prowess...

STEVE DUKE
CHAIRPERSON GOLF SECTION

INDOOR CARPET BOWLS ANNUAL REPORT

Indoor Bowls has completed a very successful season of both Social and Pennant Bowls.

SOCIAL INDOOR BOWLS.

Once again was well supported, with an average of eighteen Club Members' enjoying competitive games of bowls each Tuesday from early April to late August.

PENNANT INDOOR BOWLS.

Two teams once again represented our Club in the South Group Indoor Bias Bowls Association (SGIBBA). One in the First Division the second in Second Division. Following fifteen rounds of "home and away" games both finished third in their respective divisions.

ANNUAL MULGRAVE CLUB CHAMPIONSHIP.

LADIES CHAMPION.	Vicki Heath	RUNNER UP Joy Smith.
MEN'S CHAMPION.	Morris Le Page	RUNNER UP Jeff Van De Steenoven.

Following the May A.G.M. it resulted in the appointment of our 2022 Committee.

CHAIRPERSON	Morris Le Page (Returned).
SECRETARY	Keith Lampard (Returned).
TREASURER	Keith Lampard (Returned).
COMMITTEE MEMBERS	Barbara Eaton, Vicki Heath (Returned) Elaine Reitmeier (New).
MULGRAVE CLUB DELEGATE TO SGIBBA MEETINGS	Morris Le Page (Returned).
INDOOR BOWLS DELEGATE TO SECTIONS MEETINGS	Morris Le Page (Returned).
INDOOR BOWLS COMPETITION AND PUBLICITY OFFICER	Vicki Heath (Returned).
INDOOR BOWLS ADMINISTRATOR	Barbara Eaton (Returned).
INDOOR PENNANT BOWLS SELECTORS	Morris Le Page and Jean McLachlan (Both Returned).
INDOOR BOWLS SOCIAL BOWLS SELECTORS	Vicki Heath and Barbara Eaton (Both Returned).

The season of Social Indoor Bowls was celebrated with the Annual end of season lunch, in the Mulgrave Club Heritage Room.

Mulgrave Club Pennant players attended the SGIBBA Presentation day in September, when they received the 2021 First Division Pennant, plaque and medals, they had won previously. Finally, the players would like to thank the Mulgrave Country Club Management, for making the Members Lounge available every Tuesday and Thursday in 2022.

MORRIS LE PAGE

CHAIRMAN INDOOR BOWLS SECTION

SNOOKER SECTION REPORT 2022-2023

The VBSA Pennant Snooker season 2 for 2022 has come to an end with 3 of the 4 Mulgrave teams playing in finals. Both Monday night sides made the semi-final and played off for the grand final position. Mulgrave Warriors won the battle and went on to play in the Grand Final against Frankston RSL. The Grand Final come down to the last game of the night with Frankston being the victor by only 1 frame. Some great individual efforts were made for the season by Tuna Tuilagi with the second highest break and Mose Matavao winning the most frames in Monday night C grade.

The Wednesday night C grade side Mulgrave Posse were the premiers of C State Snooker 2022 held at North Brighton on 07 Dec 2022. Also, some great individual effort made by players from the Wednesday night sides with Quocchi Nghiem and Mose Matavao taking out the highest break and Mose Matavao with the most frames.

The VBSA Pennant Snooker Season 1 for 2023 is in progress with 3 of the 4 Mulgrave teams playing in finals. Both Wednesday night sides made it to the semi-final and will be playing each other for the grand final position. Some great individual efforts were made for the season by Quocchi Nghiem, Mohammad Sharif Behroz and Frank Leung with the second highest break and Mohammad Sharif Behroz winning the most frames in Wednesday night C grade.

AMIT MANCHANDA

CHAIR SNOOKER SECTION

SQUASH AND RACQUETBALL REPORT

I would like to take this opportunity to thank all the committee members for their efforts and support during 2022/2023. And I would like to take the opportunity to thank all members for their continued support to both the section and the Club over the past 12 months.

Looking back over 2022/2023 the Committee have worked extremely hard and here is a brief recap of the last 12 months.

At the courts, we recently were able to refurbish all 4 courts with new painted walls, sanded floors, new LED lighting and the carpets were steam cleaned. It created a few challenges with pennant sessions starting however you would all agree that it is a well needed improvement.

On the court, we saw similar numbers of squash & racquetball pennant teams entered in various competitions to 2021/2022, with competition teams nearing full capacity for Mulgrave CC.

The spring & autumn season saw a mixed bag of results in club circuit, masters and racquetball pennant. CC brought home 2 flags, Masters 2 flags and Racquetball 4 flags.

JUNIOR ACTIVITIES THROUGHOUT THE YEAR:

Challenger series – 6 events

Bronze event

ACT junior open May 2022 - taking out the title of ACT Junior Champion

U19 ACT Junior Champion – Harvey Allan

U17 ACT Junior Champion – Patrick O'Shannessy (Patrick was also 4th in U19's)

State selection of 5 Mulgrave members with our coach appointed as team manager and assistant coach - this was certainly a great achievement, not only for the players and coach but for Mulgrave CC S&R's commitment to junior sport.

Aleister Loo (U/13 Boys)

Manaia Kara-Brown (U/15 Boys)

Patrick O'Shannessy (U/17 Boys)

Dehara Palihakkara (U/17 Girls & Vice captain)

Harvey Allan (U/19 Boys & Captain)

Jason Turner (Team Manager & Assistant Coach)

Two Mulgrave junior members were also invited to take part in the overseas tournaments which saw Patrick O'Shannessy attend the British junior Squash Open and Scottish junior Open along with his family, it was a fantastic experience for all that attended including a long overdue rest for Anthony. (Many thanks to Anthony O'Shannessy and his group of helpers)

Coaching Update: Due to other commitments, Jason Turner has not returned as club coach in February this year and we are currently seeking a new coach to be starting shortly.

We will keep you all posted once a replacement has been appointed.

RACQUETBALL TOURNAMENTS

Events in Albury, Bairnsdale, Dromana, Wantirna, Ballarat and Geelong

OTHER EVENTS

World Masters – Tom Slattery 3rd, Shahroze Khan 4th

Australian Masters – Tom Slattery

Trans Tasman event Aus v NZ – Australian team Shahroze Khan

Baw Baw vs Mulgrave CC

MS24 Fundraiser 30th April – 1st May, raised a massive \$7,500 in funds. This allowed us to win the overall event as well as the youth award, bringing home the award for the fourth year in a row. Interestingly, as a team we have raised \$27,998 to this great cause with support from the Club and members. This year's event will be held 29th-30th April and we are looking to continue the fundraising for this great cause.

Victorian Squash Open was hosted at Mulgrave Country Club in July 2022 and it was amazing to see the full listing of entries eager to get started, including our 3 from Mulgrave. We look forward to hosting the Vic Open PSA event again in July 2023.

2022 Club Championship event and the biggest Gala dinner ever!

FINAL RESULTS:

WOMENS OPEN:	Carina LOI def Charmaine WILLIAMS
MENS OPEN:	Shahroze KHAN def Harvey ALLAN
JUNIOR	Harvey ALLAN def Adam HAGAZI
RAQUETBALL	Ryan McCARTER def Nathan LINDNER

OTHER AWARDS –

LEGENDS – 3 people were honoured as Legends of our game: Tom Slattery; Lou Soligo and Thomas Loewe!

The award is based on the “Legends Club” - A Mulgrave squash or racquetball player that has played over 25 years of competitive squash with the club in Club circuit pennant, Masters, Super League or any Racquetball association.

CLUB PERSONS - AN IMPORTANT AWARD FOR THE S & R SECTION IS THE BEST CLUB PERSON.

This is awarded to this person who best fits the criteria of the award by contributing to the positive promotion of squash & racquetball and contributes to the success of the squash & racquetball section.

CLUB PERSONS -

2021 - Mark White, Chairperson of S&R section

2022 - Anthony O'Shannessy, Secretary – Junior Coordinator of S&R section

MEMBERSHIP UPDATE:

2019/2020 - 388

2020/2021 - 280

2021/2022 - 356

2022/2023 - 356

Pennant	120	Social	179
Racquetball	32		
Juniors	20	Juniors U12	5

MARK WHITE

CHAIRPERSON SQUASH AND RACQUETBALL SECTION

TENNIS REPORT 2022-23 FINANCIAL YEAR

Committee of Management 2022/23

CHAIR	Brenton Graystone
VICE CHAIR	Ignazio Cannizzo
TREASURER	Jess Connaughton
SECRETARY	Steve Ilett
GROUNDS	Ian Jenner
SENIOR CONVENER	Brenton Graystone
JUNIOR CONVENER	Jude Jusayan
NIGHT CONVENER	Ignazio Cannizzo
SOCIAL CONVENER	Rainer Warkus
GENERAL MEMBERS	Tana McKean, Xiaomei Li
CLUB COACH	Adrian Lombardi

This is the first membership year that has seemed relatively normal after COVID interruptions and lockdowns. We had a lot of maintenance to catch up on, and it was great to get our water chiller installed, along with a defibrillator for the club. Early in 2023, council also replaced the carpet in the clubrooms, which was damaged by water leaks from the roof, which council also repaired. We have had strong growth in membership and competition teams, now the same or better than pre-COVID levels.

During 2022/23 we have been busy with competition tennis and all the other events at the club. We held the junior and senior club championships, had two Bunnings BBQs, the annual kids' fun day Christmas breakup event and the Clubs open day, amongst many other events. Our club coach, Adrian Lombardi who was appointed early in 2021 has done an amazing job in building the coaching program and has expanded his programs to include more adult individual and group coaching

opportunities. Adrian is an outstanding coach and was a finalist in the national Tennis Australia Performance Coach category in 2022, recognised by Tennis Australia for his outstanding junior development and coaching.

Our section may be small, but our people make a major contribution to the growth and development of tennis in the community. Former club Treasurer and mid-week men's coordinator Ian Jenner was recognised by Waverley Tennis for continuing to play despite his advanced years (80+!). Our mid-week ladies also continue to play and contribute to the development of tennis, with member Margaret Clarke taking on the role of Chair of the midweek ladies division of Waverley Tennis. Recently, our night tennis convenor Nash Canizzo has become Night Tennis Convenor role for Waverley Tennis, and former Secretary Delyth Samuel continues in her role as Vice President of Waverley Tennis.

Congratulations to Mitchell Dean for winning the Club representative award (awarded at last year's AGM in May), as the player having the best results for the club throughout the year, and to Delyth and Steve for jointly winning the Club Award for their contributions to running the club over the 2021-22 membership year. I would also like to congratulate this years club champions Anton Jusayan and Chloe Lai.

As a community club, local community access is part of our remit. In February and March this year we were delighted to help out 6 local primary schools in WESA (Waverley East Sports District), hosting two tennis 'Hot Shots' gala days during Term 1 (February 24th and March 24th). This was part of the Summer inter-school sports programs where students compete against each other in 6 different sports including tennis. Each school had one or two teams of 10 students who played in both singles and doubles games. The schools involved were: Glen Waverley South x 2 teams; Wheelers Hill ; Jells Park ; Albany Rise ; Mount Waverley North x 2 teams; and Camelot Rise. The WESA group were very appreciative to the club for allowing them to these courts for this event. The location was central for most schools in the district, with two of the schools able to walk to the venue. Thanks to club Coach Adrian Lombardi, who has great working relationships with the local schools, particularly Glen Waverley South and Wheelers Hill Primary Schools.

The club has just signed a new 10-year lease for the club and grounds following a protracted period of finalising lease clauses. A key change is that no play is allowed past 9pm on Sundays. Our relationship with Mulgrave Country Club continues to provide a strong foundation for the club and its ongoing sustainability, which is greatly appreciated given we are a totally volunteer run club. We want to thank Mulgrave Country Club for all their support over the past membership year.

Finally... I would like to thank the Committee for their time and hard work, our Secretary Steve Ilett, Treasurer Jess Connaughton, Vice President and Night Convenor Ignazio Cannizzo, Junior Convenor Jude Jusayan, Grounds and Midweek Convenor Ian Jenner, Midweek Ladies Tana McKean and our general committee members Rainer Warkus and Xiaomei Li. Jess is stepping down as Treasurer at this years AGM and has done a wonderful job over the past 4 years, balancing full-time work, 4 kids and playing tennis and cricket. She will be missed.

I also want to thank the many people who volunteer at the club's activities, all those who help out at Bunnings BBQs, Working Bees, Junior Competition, Open Day etc., without your help the club would not be what it is.

BRENTON GRAYSTONE
CHAIR TENNIS SECTION

SPORTING SECTIONS' COMMITTEE REPORT 2022/23

The Sporting Sections Committee has met 10 times during the past year and experienced excellent attendance rates by all the dedicated volunteer representatives of our sporting sections. I have been supported in my role over the past year by Deputy Chair Michael Waters and President Pete Delaney, and I would like to thank them for their contribution.

Our past sporting year at the club was generally unaffected by the closures of the previous few years due to COVID, so there was greater certainty and participation levels with pennant teams and competitions across all our sports. COVID related illness, together with injuries and members catching up with delayed holidays saw some of our competitive teams impacted at the start of the year, but we welcomed back members after COVID and are continuing to focus on building our sporting membership, both seniors and juniors. During the past year this committee has assisted with the club's strategic plan in supporting and recognising our volunteers through their contribution to the club through an event being held during Volunteers Week. The committee has also participated in the creation of a job description approved by the Board for the newly created Sports Coordinator & Community Liaison Officer position which has been advertised and is being progressed initially as a part time role. This role is to work cohesively with all sporting sections, members and staff to promote, encourage, grow, develop, communicate and deliver a coordinated approach to the sporting and recreational activities offered by the club.

This position will certainly focus on the club's Vision and Mission statements.

During the past year a strong focus has been undertaken on improving our sporting facilities, particularly the squash & racquetball courts which saw a major refurbishment with new lighting, sanded floors and painted walls. The club hosted a number of sporting events during the year which required many more volunteer hours being imposed on our hard working committees. The Bowls section have been running a very successful bare foot bowls event on Friday nights during the warmer months and the tennis section has been holding fundraising events and conducting working bees to improve their off-site facilities. We are extremely grateful and wish to thank our members who volunteer their valuable time on committees, as team captains, umpires, and help out at our events to show-case our great club. Your efforts do not go unnoticed. In one month alone our sporting members volunteered over 1,000 hours which attests to the ongoing commitment of our members.

We are extremely thankful to Kerry Scarlett and her hard working team who assist all our sporting members in achieving our sporting objectives and ensuring our teams are entered into the many competitions that are participated in at Mulgrave.

BELINDA MURPHY

CHAIR

STRATEGIC PLANNING COMMITTEE REPORT 2022/23

Strategy is an evolving process that changes and evolves over time as do our priorities, attitudes, risk profiles, key personnel, and finances. When considering our 10-year plus plan the committee has sought input (so far) from various internal and external sources including the following:

Marketing students from the University of Melbourne provided insight and a comprehensive Strategy Deck following member surveys and consultation with our sporting sections

DLS Specialist Services – Member Surveys and Reports / Strategic Plan consultants. From which some key initiatives and an Action Plan were created

Wohlsen Consulting – Focus Group research, survey managers. Various target groups reflecting the community, business groups, various ethnic populations, sporting bodies and some current members were surveyed.

Community Engagement and Membership Committee formulated and providing strategic advice and recommendations

BSPN Architects – Award winning building consultants with major Club works completed throughout Victoria

This year we have created and shared new Club Vision, Mission, and Value statements with members and currently the committee is assessing our short-, medium-, and long-term priorities in consultation with our award-winning architects. We have developed an ambitious master plan to help us shape a viable and thriving Club with enhanced sporting facilities into the future.

As different stages of our Strategic Plan and related documents are scrutinised and progressed, we will continue to communicate and consult with our members and seek approval and feedback. We are not yet ready to commence any new development, but we are working towards incorporating our 'wish-list' and progressing our member consultation processes.

The current master plans are now available to view on our website and we welcome your thoughts, views, and suggestions. The suggested staging for these potential works is listed below.

STAGE 1: Refurbished Gaming area (including toilets), Sports Bar (temp), First Floor Admin area

STAGE 2A: New squash courts (x4), multifunctional spaces, Function Room and amenities

STAGE 2B: Reconfigure First Floor including Panorama Function Room

STAGE 3: Extended basement carpark and 2 covered bowling greens

STAGE 4: Sports bar, Beer Garden, Outdoor Terrace, Club Function room, Café Lounge

STAGE 5: Extension of Mulgrave Function Room, additional car parking (remove Green 3)

STAGE 6: Refurbish of existing Bistro and Heritage Function Room

Jim Saunders – Vice President / Chair
Belinda Murphy - Director
Delyth Samuel - Director
Fenton Coull - Director
Kerry Scarlett - General Manager
Pete Delaney – President (ex-officio)

JIM SAUNDERS

CHAIR

FINANCE AND AUDIT COMMITTEE (F&AC) REPORT

This committee was formed on 30 July 2021 at the direction of the President as part of a revamp of overall governance of the Club. The purpose of the F&AC is to assist the Board by providing high level oversight of financial reporting, risk management and audit and to make recommendations to the Board on matters relating to audits, finance, budgets, strategic investments, developments and related capital expenditure. It is to oversee the financial capability within the Club to ensure it can meet the objectives set by the Board.

The committee has met seven times during the financial year, to continue the timetable and action plan developed last year.

We have continued addressing some of the issues that are on the horizon, closer attention by the ATO on income tax exempt sporting bodies, the capacity to fund the renewal of the gaming machines licence, the need for upgrading and increasing the physical infrastructure capacity for our sporting sections as well as increasing the efficiency of in-house systems and processes. This includes establishing a five year budget and planning timetable.

In preparing the work undertaken for the 2022/23 Budget, the F&AC recommended a more detailed analysis of the assumptions used to formulate the Budget, including a reduction and simplification of membership and facility fees. There will also be a greater emphasis on reporting back to Sports Sections on a monthly basis for the Sections to have a greater degree of control and certainly of running their own sections, although due to system and personnel constraints, this has not yet reached its full potential.

We have also reviewed items that had been listed in the Assets and Liabilities and with the assistance of the accountant, moved to ensure the assets existed and of value and the liabilities were still owed. It has resulted in a write-off of Plant and Equipment of \$1.24m, most of which had been fully depreciated.

As part of due diligence, we reviewed the external auditor function and after a request for proposal process, we recommended a change of external auditors, which the members endorsed at the last AGM. The committee has also considered some of the internal IT systems, including the accounting system. The Board accepted the recommendation to outsource the accounting and internal reporting to help ensure continuity and effectiveness and provide a better solution to members and suppliers. As part of the handover process, a systematic error was uncovered in our monthly reporting to the Australian Taxation Office (ATO). Expert advice has been received on self-reporting to the ATO and set about correcting this error.

The methodology of accounting for gaming revenue and costs as well as the assets and liabilities associated with gaming was revised to unpack what was previously consolidated as one amount in the balance sheet into its associated components to provide a more comprehensive report to members.

I want to thank the members of this committee, particularly Anthony O'Shannessy and Samantha Winter who bring a great deal of experience and expertise to assist this committee.

GREG REID

CHAIR

GOVERNANCE, RISK, COMPLIANCE AND POLICY COMMITTEE REPORT 2022/23

Over the past 12 months, the Committee met 9 times, which was needed due to the vast area of club business which is covered within the four disciplines.

The major issues covered over the period have been :-

- As part of a review of the Club Handbook, a revamp of the Club By-Laws
- Changes to the Organisational Structure

- Review of all Policies individually, with the formulation of a new Policy Manual. Outdated policies were either deleted or updated, and new policies inserted e.g. Whistleblower Policy, Media Policy etc. Two other stand - alone major policies were introduced i.e. Risk Management (through the work of GM, Kerry) and Anti-Money Laundering Policy.
- Updating of the Job Descriptions of the Executive positions of President, Vice President, Secretary and Treasurer were updated
- Development of the Committee's relevant pillars associated with the Strategic Plan
- Compliance matters updated each meeting
- Finalising the Constitution changes and Special Resolutions needed for the AGM (once again in consultation with law firm Wisewould Mahony)

Ongoing review of previously initiated documents e.g. Board Charter, Codes of Conduct, the committee's Terms of reference.

My thanks to the Committee members for their work and also to Secretary Belinda for her attendance and input to many meetings.

FENTON COULL

CHAIR

COMMUNITY ENGAGEMENT AND MEMBERSHIP COMMITTEE ANNUAL REPORT 2022/2023

The primary purpose of the CEMC is to grow and develop the club's membership and community engagement activities in line with the club's vision, mission and values.

In 2022/23 our focus has been to progress the development of the club's strategic plan and some specific elements directed to the CEMC sub-committee, specifically to engage members to provide Management with feedback on all aspects of the operations. To that end, CEMC engaged the services of Phillip Wohlsen Consulting to:

- Undertake a survey of all members in April 2022
- Explore findings further by conducting some focus groups mid-2023.

The survey findings were overall very positive about the club, what it offers and its importance as a venue for members. They also reinforced that our membership is skewed to an older demographic, and that we need to work on attracting a younger demographic to the club.

The focus groups run were primarily designed to understand what might attract younger members of our community to our club. We learned that there is a gap in the local market for a younger demographic, but to attract them we would need to communicate better and introduce some new activities and facilities. We expect to integrate these requirements into facility and program development plans and future improvements to club communications and marketing.

At the same time, we also ran two focus groups with current members. We learned from these (albeit limited) conversations, that there is ample opportunity to improve what we already do and how we do things for our current members.

It is clear from ongoing public commentary about the club that we have work to do in how we communicate and market our value and contribution to the local community on many levels, for example our contributions to social and competitive sport, local employment, our meeting and social venues, our ongoing support for social, sporting, educational and health and welfare groups in the community.

As a result, the focus for CEMC for the new membership year will be on increasing the level of community awareness with support provided to the local community through direct expenditure and community support.

We were fortunate to supplement the board skills on the CEMC sub-committee with external expertise: Robert Davies, a long time club member who is involved extensively with community organisations through his role as Chairman of the Bendigo Pinewood Bank, and Sylvia Teit, a squash member with expertise in media and communications. Board Director's Greg Reid and Michael Waters connect the committee's deliberations to the club's finance and sports sections, whilst Kerry Scarlett connects us to the operations.

DELYTH SAMUEL

CHAIR

TREASURER'S REPORT

This has been another challenging year. The effects of the covid pandemic were still being felt, with staff shortages and supply issues being two major challenges at the start of the year. The outsourcing of our accounting service from 1 January has brought some further challenges in addressing how we accounted for some transactions and reported on these.

The systematic error in reporting of the monthly Business Activity Statement (BAS) to the ATO where Club has inadvertently miscalculated the amount owed to the ATO for an extended period. This has meant that the results of 22/23 are \$213k lower due to recognising a provision for interest and penalty costs of the error.

We have also had to make a prior period adjustment to our Retained Earnings by \$669k to reflect the impact of the error in previous years. The total adjustment across the accounts for the error is \$992k which has been paid to the ATO after year end.

The net profit for the year is \$900,914 as compared to the previous year of a reported Net Loss of \$40,265 (adjusted \$299,498 Loss). There were some one-off adjustments required to some asset and liability values into line with Australian Accounting Standards. This contributed to the result shown for the year, including asset and liability recognition of a net \$129k.

The loan facility (Bank Bill Business Loan with Redraw), being a \$3 Million facility, was renewed in September 2022 for a further two years. At present the drawdown amount is \$2,000. The Cash at the end of the financial year was \$4.783 Million, up from \$1.313 Million the previous year, with lower debt.

The Club has committed to the Victorian government to renew our gaming machine licences from 2022 to 2032 for \$5.756 Million of which we have already paid a 5% deposit of \$287,788 with the balance payable over seven years from October 2022. Due to the pandemic, this repayment schedule has been deferred and commences in May 2023 of \$586k (three payments). This is a cash commitment of \$781k pa plus associated interest (prevalent Commonwealth 10 year Bond coupon rate). Together with the increased State government gaming tax rate from August 2022, this will decrease future profitability.

The Club remains in a strong financial position where it owns the land on which the Club operates on with minimal debt. The value of the Net Assets of the Club at 31 March 2023 is \$31.740 Million (21/22 \$25.839m) including a Land revaluation of \$5m. The liquidity measure, represented by the ratio of Current Assets over Current Liabilities, is 1.54 as compared to 0.90 last year. The repayment to the ATO plus possible penalties will reduced Cash at Bank by an estimated \$1.31m.

Thanks to our Management and staff for enduring another difficult year and special thanks to our volunteers who have persevered during these last two years in particular by continuing to serve the Club and it's sporting members so well.

A snapshot of the Results (\$'000)

21/22

		22/23	Restated	Reported	Diff
Bar	Sales	2,064	1,167	1,167	
	Margin	723	472	472	
	Margin %	35.0%	40.5%	40.5%	
Catering	Sales	4,063	2,032	2,032	
	Margin	(330)	(402)	(402)	
	Margin %	-8.1%	-19.8%	19.8%	
Gaming	Sales	11,828	7,131	7,131	
	Margin	4,810	3,120	3,380	(260)
	Margin %	40.7%	43.8%	47.4%	
Administration		4,214	3,577	3,377	
Trading Revenue		18,044	10,386	10,386	
Operating Margin		916	(441)	(181)	(260)
Operating Margin %		5.1%	-4.2%	-1.7%	
Net Profit		901	(300)	(40)	(260)
Sports Sections Net Costs		342	172	172	

The Club is able to operate as it does on the back of gaming revenue, as can be seen from the table above. It enables the Club to employ staff, support our sporting sections and contribute to the community in the way of donations and both direct and indirect support.

The Community Benefit Statement which we complete annually, showed that for the 21/22 year end 30 June 2022:

Donations and sponsorships to various organisations and charities	\$127k
Cost of providing sporting facilities for Club members	\$173k
Subsidies/discounts for members	\$236k

For this financial year to 31 March 2023, some of the key information is shown as to the Club's contribution to its community.

	%	\$'000
Gaming % Return to Players	91.5%	
MCC Share of Gaming Revenue	5.8%	
State Gaming Taxes		4,627
PAYG and Payroll Tax		1,017
Wages and salaries to employees		3,994
Sports Sections costs		257
Direct Donations to community organisations		235

GREG REID
TREASURER

MULGRAVE COUNTRY CLUB

ABN 16 004 568 610

DIRECTORS' REPORT

The directors present their report on Mulgrave Country Club for the financial year ended 31 March 2023.

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Peter Keith Delaney
Gregory James Reid
James Ralph Saunders
Fenton George Coull
Colin Ross Perry (resigned on 31 March 2023)
Delyth Ann Samuel
Michael Grant Waters
Belinda Jane Murphy

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated. All current Directors actively participate in a club sporting section, namely Lawn Bowls, Tennis, Squash and Racquetball.

Short and long term objectives

1. To promote and encourage sporting and other recreational activities;
2. To establish, develop and maintain sporting and recreational facilities for the benefit of Club members and visitors;
3. To provide sporting equipment for Club members and visitors either by way of hire, lease or sale;
4. To purchase or lease all land, equipment and other rights required for the delivery of services to Club members and visitors;
5. To organise sporting and recreational competitions for Club members and visitors;
6. To establish and maintain relations with entities having similar objectives in Australia and elsewhere;
7. To join any authority controlling sports, functions and catering services and an appropriate liquor licence and gaming licence for the benefit of Club members and visitors; and
8. To do such other lawful things as are incidental to and conducive to the attainment of the above objectives.

Strategy for achieving the objectives

The Board's established five committees on which all Directors participate, being the Sporting Sections, Finance & Audit, Governance, Risk, Compliance & Policy, the Community Engagement & Membership, and Strategic Planning have met on a regular basis during the past 12 months. All committees have documented terms of reference, and formed to set overall goals, direction and priorities in alignment with the purpose and objectives of the club in contributing to the club's vision and mission statements. The Strategic Planning Committee developed draft architectural plans for the upgrade of the clubs sporting and hospitality facilities, with a focus on providing greater and improved sporting and hospitality opportunities for our members. The Board approved and commenced advertising for employment of a Sports Coordinator & Community Liaison Officer to assist in achieving our sporting objectives. This process is still being progressed with a view to a part time position being filled in the next financial year.

Principal activities

The principal activities of the Company during the financial year were that of a sporting, social, recreational and licensed hospitality, function and gaming club. There was strong promotion and encouragement of our sporting sections which include Lawn Bowls, Indoor Bowls, Squash, Racquetball, Tennis, Snooker and Golf. Our facilities include 3 lawn bowls greens, 4 squash and racquetball courts and 6 en tout cas tennis courts accessible to our members through a Memorandum of Understanding with Whites Lane Mulgrave Tennis Club. All sports are undertaken in both social and registered competitive teams aligned with the relevant sporting controlling bodies in lawn bowls, indoor bowls, snooker, tennis, squash and racquetball. Our Squash & Racquetball Section has currently the largest registered membership in Victoria - in addition to strongly supporting the promotion and encouragement of junior sport particularly in both squash and tennis. The club offers recreational activities such as yoga and hosts prestigious sports tournaments such as the Victorian Squash Open which attracts international players. The

Bowls Section undertook an initiative to increase participation in this sport by advertising social barefoot bowls sessions and undertook many volunteer hours in assisting corporate bowls groups experience playing bowls for either social or team building events. The club returned to hosting many of the social, corporate and hospitality functions it previously undertook prior to the restrictions of Covid and as staffing numbers improved over the year.

Significant changes

The 5 significant changes during the year related to the appointment of new auditors at the last AGM and the introduction of a new accounting firm to undertake a change in financial processing and reporting. There were no significant changes in the activities of the club during the financial year.

How principal activities assisted in achieving the objectives

The Club continues to host and sponsor both major and minor sporting events, including the Victorian Novice Championships in Bowls. In a first, our club had the highest number of junior squash members selected to represent Victoria in the Australian Squash Championships in Perth and were assisted in travelling and playing through direct sponsorship by the club. Other members have been sponsored whilst representing the club in sporting events both interstate and overseas. Our club also continues to sponsor many local and non-local sporting and community clubs to help them achieve their sporting goals. Our sporting sections work towards creating fair, safe and inclusive sporting opportunities so there is gender equality for all our members, and promotion of role models who motivate and inspire children and adults to be active and play sport. The Club (when permitted) makes available our first class sporting facilities to schools and community groups. Additionally, revenue from our licensed hospitality and gaming activities provides funding for improvements and proposed developments planned for our sporting facilities and sporting operations. Our facilities have been enhanced with the installation of a synthetic lawn bowls green which now enables bowlers to continue bowling during the winter months, weather permitting. Our state of the art squash courts were updated in January with new lighting, wall painting and floors sanded.

Performance measures

The Board has a continuous improvement strategy focused on budgets, forecasts, and the encouragement of feedback from our members and the community in relation to operational and particularly sporting activities. The Strategy & Planning Committee has developed short and long term goals including the improvement of business opportunities and enhancement of our sporting facilities to promote and encourage sporting participation. Membership numbers and operations were impacted severely by COVID disruptions; however, the past 12 months has seen a return to pre-COVID numbers in membership and operations. However, trading slowed down towards the back end of the year, and that, combined with higher wage and input costs, especially food, and challenges attracting and retaining staff has meant that operating margins have been squeezed.

Operating results - GST error identified

At the end of the financial year with the introduction of a new accounting system it was identified that an error had occurred in the way in which the club's GST liability had been calculated and included in BAS returns. When this error was identified the Board immediately engaged SW Accountants and Advisors who have assisted the club in quantifying and self-reporting this error to the Australian Taxation Office (ATO). The club investigated and identified how much GST shortfall occurred over the period of time to arrange repayment. The comparatives in the financial statements have been corrected as a result of the identification on this error. Further details regarding this error and the correction made to impacted balances are outlined in Note 19 of the financial statements.

The profit of the Company after providing for income tax amounted to \$ 900,914 (2022: loss of \$299,498).

Financial position

The net assets of the Company have increased from \$25,838,817 as of 31 March 2022 to \$31,739,731 in 2023. The current liabilities are \$4,519,961 and current assets are \$5,219,863.

Future developments, prospects and business strategies

As a result of the Board's strategic planning conference in 2021 to identify key initiatives and to develop an action plan, it engaged the services of architects to assist the Strategic Planning Committee in planning for future sporting and business infrastructure as part of our continuous improvement strategies, supporting the promotion and encouragement of our sporting sections and hospitality operations. Various focus groups were undertaken with members and non-members, in addition draft plans for additional squash courts, bowling facilities, improved administrative, hospitality, function and a proposed open area space were communicated with members over recent months. The club has focused on improving its hospitality experience through improvements to function and entertainment experiences at the club to attract a younger demographic and increase

membership numbers. For example; changes in menu and meal deals, return of dinner and live shows, "That's Good for Footy" Panel Show and barefoot bowls 'come and try' days.

Membership liability

The company is required to report for each class of membership in the Company the amount a member of that class is liable to contribute if the Company is wound up. The liability of each member of the club is limited to the sum of \$50. The club's Constitution outlines that each member undertakes to contribute to the assets of the club, in the event of the club being wound up while they are a member, or within one year after they cease to be a member - payment of the debts and liabilities of the club (incurred before they cease to be a member) and the costs, charges, and expenses of winding up. If on the winding up of the club there remains, after satisfaction of all debts and liabilities, any surplus will not be paid to or distributed to any member but must be given or transferred to another institution having similar objectives to the club.

Information on directors

Peter Keith Delaney President	Former Operations Manager of Bowls Victoria, former Board. Member of RVBA Inc. and City & Overseas Club Inc., Past President Northvale Junior Football Club, former member of MCC Men's Bowls Committee. Joined Board on 17/02/10. Former Vice President and elected President on 20/06/19. Past Chair of Membership and Sections Committee and Community Support Committee. Current ex-officio of all 5 Board Committees.
Gregory James Reid BComm, DFP, PGDAcct,MBA, CA Treasurer	Retired. Former Finance Director of Diebold Australia, chartered accountant, mortgage broker. Served briefly on Squash & Racquetball Committee before joining Board on 15/7/21. Extensive experience in working for chartered Accounting firms in audit, investigations and receiverships. Previous Board member serving on Victorian Squash Racquets Association & Victorian representative to Squash Australia. Chair of the Finance and Audit Committee & member of the Community Engagement & Membership Committee.
James Ralph Saunders Vice President	Currently sales and marketing executive in the pharmaceutical industry. Former Police Officer and Small Business Owner. Previously served on MCC Bowls and Snooker committees. Former President of Trevallyn Bowling Club. Joined Board on 18/06/09 and resigned on 2/05/12. Re-joined Board on 20/06/19. Former Chair of Membership and Sections Committee. Secretary from August 2020 to end December 2021. Appointed Vice President on 1/1/2022. Current Chair of the Strategy Planning Committee, member of the Finance & Audit Committee and member of the Governance, Risk, Compliance and Policy Committee.
Fenton George Coull Director	Former General Manager Tennis Australia Operations and Events. Former CEO Newcastle & Hunter Rugby Union and Executive Officer of Newcastle Tennis; former Director and President Central Leagues Club (NSW). Current Chair of the Governance, Risk, Compliance and Policy Committee and member of Strategic Planning Committee. Joined
Colin Ross Perry ACA (NZ) ACIS Director	Retired. Previous Accountant of Mulgrave Country Club ACA (NZ) ACIS for nearly 8 years until August 2019. Joined Board on 13/8/01. Secretary for 13 years to August 2020. Member of the Finance & Audit Committee and the Governance, Risk, Compliance & Policy Committee.
Dr Delyth Samuel PhD MBA BA (Hons) GAICD Director	Director of own consulting company since 2015 providing company management and business services. Previous employment mainly in manufacturing, research and the tertiary sector. Vice President of Waverley Tennis and former director of several boards. Author or co-author of a number of management texts. Previous Chair of Membership and Sections Committee. Joined Board on 20/06/19. Chair of Community Engagement & Membership Committee and member of Strategic Planning Committee.

Michael Grant Waters
Director

Training and Development Co-Ordinator/Manager RACV Drive School. Council member of Australian Driver Trainers Association. Squash member since 1998 and has held committee positions including representing Super League for four years. Joined Board on 18/9/19. Member of Sporting Sections Committee and Community Engagement & Membership Committee.

Belinda Jane Murphy
Director

Former Victoria Police Officer for 35 years attaining the rank of Senior Sergeant – now retired. Previously held positions as Treasurer of sporting clubs. Current squash member since 2002, past squash committee member for many years & Chairperson for 5 years. Appointed to the Board in August 2020. Chair of the Sporting Sections Committee and member of the Strategic Planning Committee. Appointed Secretary 1/1/2022.

Company Secretary

The following person held the position of company secretary at the end of the financial year: Belinda Jane Murphy

Directors Emoluments

Emoluments to board members for the financial year to 31 March 2023 are as follows:

		Honoraria	Superannuation	Total
President	Peter Delaney	15,967.23	1,282.77	17,250
Vice President	James Saunders	6,429.88	570.15	7,000
Treasurer	Greg Reid	15,967.23	1,282.77	17,250
Secretary	Belinda Murphy	15,967.23	1,282.77	17,250
Director	Fenton Coull	6,429.23	570.15	7,000
Director	Colin Perry	6,429.23	570.15	7,000
Director	Delyth Samuel	6,429.23	570.15	7,000
Director	Michael Waters	6,429.23	570.11	7,000

Meetings of Directors

During the financial year to 31 March 2023, meetings of the Board of Directors and Committees were held, which included one Board meeting via Zoom and the AGM, and attendances were as follows:

	Board Meetings		Finance & Audit Committee Meetings		Sporting Sections Committee Meetings		Governance, Risk, Compliance & Policy Committee	
	Meetings Held	Number attended	Meetings Held	Number attended	Meetings Held	Number attended	Meetings Held	Number attended
Peter Keith Delaney	17	17	7	7	10	5	7	7
James Ralph Saunders	17	16	7	6	-	1	7	7
Gregory James Reid	16	16	7	7	-	1	-	1
Belinda Jane Murphy	17	15	-	1	10	9	-	4
Colin Ross Perry	17	14	7	7	-	-	7	6
Delyth Ann Samuel	17	13	-	1	-	-	-	-
Michael Grant Waters	17	15	-	-	10	6	-	-
Fenton George Coull	17	16	-	1	-	-	7	7

	Strategic Planning Committee		Community Engagement & Membership Committee		Disciplinary Committee	
	Meetings Held	Number attended	Meetings Held	Number attended	Meetings Held	Number attended
Peter Keith Delaney	8	7	5	1	3	-
Gregory James Reid	-	3	5	5	-	-
James Ralph Saunders	8	8	-	-	3	3
Fenton George Coull	8	8	-	-	3	3
Colin Ross Perry	-	-	-	-	-	-
Delyth Ann Samuel	8	7	5	5	-	-
Michael Grant Waters	-	-	5	2	-	-
Belinda Jane Murphy	8	7	-	-	3	3

Board Member Training

Training is provided via Zoom and in person to Board members on an annual basis on subjects including Anti Money Laundering/Counter Terrorism Funding, Community Clubs Victoria's Governance for Boards and the Victorian Gambling & Casino Control on changes to legislation.

Indemnifying officers

The Company initiated a Deed of Indemnity, Insurance and Access for all Directors, the General Manager and two independent committee members to ensure compliance with the Corporations Act. The company has paid Management Liability Cover to insure all directors named in the Directors Report against liabilities for costs and expenses incurred by them in defending legal proceedings arising from their conduct while acting in the capacity of director of the Company, other than conduct involving a wilful breach of duty in relation to the Company. The insurance cover is \$10,000,000 in any one claim and in the aggregate.

Proceedings on behalf of company

No person has applied for leave of Court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or any part of those proceedings. The Company was not a party to any such proceedings during the financial year.

Auditor's Independence Declaration

The principal auditor's independence declaration for the year ended 31 March 2023 has been received and can be found attached to this report.

Signed in accordance with a resolution of the Board of Directors:


 PRESIDENT:
PETER KEITH DELANEY


 TREASURER:
GREGORY JAMES REID

DATED THIS 12TH. DAY OF JULY 2023



AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF MULGRAVE COUNTRY CLUB

As lead auditor, I declare that, to the best of my knowledge and belief, during the year ended 31 March 2023 there have been:

- i. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit, and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

SW Audit

Chartered Accountants

Tom Mullarkey
Partner

Melbourne, 12 July 2023

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STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the Year End 31 March 2023

	Note	2023 \$	Restated 2022 \$
Sales revenue	4(a)	18,258,409	10,629,398
Cost of sales		(2,248,227)	(1,139,308)
Gross profit		16,010,182	9,490,090
Other income	4(b)	323,950	242,016
Administration expense		(792,168)	(1,300,109)
Advertising and promotion costs		(363,093)	(283,111)
Depreciation and amortisation expense	10(a),11(a)	(1,835,627)	(1,656,388)
Donations and sponsorships		(230,932)	(137,993)
Finance costs		(33,748)	(47,091)
General expenses	5(a)	(1,540,035)	-
Occupancy and associated costs		(499,930)	(75,395)
Operating expenses	5(a)	(4,787,042)	(3,187,532)
Salaries and employee benefits expense		(5,198,597)	(3,107,695)
Sports section expenses		(152,046)	(236,290)
Surplus/(loss) before income tax		900,914	(299,498)
Income tax expense	2(b)	-	-
Surplus/(loss) for the year		900,914	(299,498)
Other comprehensive income			
Revaluation increment of land		5,000,000	-
Other comprehensive income for the year		5,000,000	-
Total comprehensive surplus/(loss) for the year		5,900,914	(299,498)

STATEMENT OF FINANCIAL POSITION

As at 31 March 2023

	Note	2023 \$	Restated 2022 \$	Restated 1 April 2021 \$
Assets				
Current assets				
Cash and cash equivalents	6	3,282,639	1,313,208	2,022,128
Trade and other receivables	7	330,768	475,059	285,002
Inventories	8	90,809	78,916	69,969
Financial assets	9	1,500,000	-	-
Other assets	12	15,647	-	299,897
Total current assets		5,219,863	1,867,183	2,676,996
Non-current assets				
Property Plant and equipment	10	30,039,212	26,075,948	26,955,638
Intangible assets	11	5,398,029	104,929	384,740
Total non-current assets		35,437,241	26,180,877	27,340,378
Total assets		40,657,104	28,048,060	30,017,374
Liabilities				
Current liabilities				
Trade and other payables	13	2,218,474	1,414,096	1,221,239
Contract liabilities	17	109,921	-	-
Gaming entitlements	15	1,171,765	-	-
Financial liabilities	14	59,668	2,000	2,000,000
Provisions	16	960,133	749,864	448,596
Total current liabilities		4,519,961	2,165,960	3,669,835
Non-current liabilities				
Gaming entitlements	15	4,296,241	-	-
Provisions	16	101,171	43,283	209,224
Total non-current liabilities		4,397,412	43,283	209,224
Total liabilities		8,917,373	2,209,243	3,879,059
Net assets		31,739,731	25,838,817	26,138,315
Equity				
Retained surplus		21,897,975	20,997,061	21,296,559
Reserves		9,841,756	4,841,756	4,841,756
Total equity		31,739,731	25,838,817	26,138,315

STATEMENT OF CHANGES IN EQUITY

For the Year Ended 31 March 2023

	Note	Retained surplus \$	Revaluation Reserve \$	Total equity \$
Balance at 1 April 2021, as previously reported		21,649,132	4,841,756	26,490,888
Impact of correction of error	19	(352,573)	-	(352,573)
Balance at 1 April 2021		21,296,559	4,841,756	26,138,315
Deficit for the year		(299,498)	-	(299,498)
Balance at 31 March 2022		20,997,061	4,841,756	25,838,817
Balance at 1 April 2022		20,997,061	4,841,756	25,838,817
Surplus for the year		900,914	-	900,914
Other comprehensive income for the year		-	5,000,000	5,000,000
Balance at 31 March 2022		21,897,975	9,841,756	31,739,731

STATEMENT OF CASH FLOWS

For the Year Ended 31 March 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Receipts from customers		18,485,114	10,629,398
Government payments received		-	187,700
Payments to suppliers and employees		(14,767,074)	(8,918,472)
Interest received		46,719	67
Interest paid		(33,748)	(47,091)
Net cash provided by operating activities		3,731,011	1,851,602
Cash flows from investing activities:			
Proceeds from sale of plant and equipment		45,339	-
Purchase of property, plant and equipment		(364,587)	(562,523)
Investment in term deposits		(1,500,000)	-
Net cash used in investing activities		(1,819,248)	(562,523)
Cash Flows From Financing Activities:			
Proceeds from borrowings		115,340	-
Repayment of borrowings		(57,672)	(1,998,000)
Net cash provided by/ (used in) financing activities		57,668	(1,998,000)
Net increase/(decrease) in cash and cash equivalents held		,969,431	(708,921)
Cash and cash equivalents at beginning of year		1,313,208	2,022,129
Cash and cash equivalents at end of financial year	6	3,282,639	1,313,208

NOTES TO THE FINANCIAL STATEMENTS

For the Year Ended 31 March 2023

The financial report covers Mulgrave Country Club as an individual entity. Mulgrave Country Club is a not-for-profit entity, incorporated and domiciled in Australia.

The principal activities of the Company during the financial year ended 31 March 2023 were that of a sporting, social, recreational and licensed hospitality, function and gaming club.

The functional and presentation currency of Mulgrave Country Club is Australian dollars.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board and the *Corporations Act 2001*.

The Club is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

2 Summary of Significant Accounting Policies

(a) Revenue

Revenue recognition

When the Club receives consideration, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

When both these conditions are satisfied, the Club:

- identifies each performance obligation relating to the grant
- recognises a contract liability for its obligations under the agreement
- recognises revenue as it satisfies its performance obligations, at the time of which services are rendered. Mulgrave Country Club

Where the contract is not enforceable or does not have sufficiently specific performance obligations, the Club:

- recognises the asset received in accordance with the recognition requirements of other applicable Accounting Standards - (for example AASB 9, AASB 16, AASB 116 and AASB 138);
- recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer); and
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

This policy applies to the Club's revenue streams as detailed below.

Operating grant

The Club's grants do not typically contain sufficiently specific performance obligations. This means that under AASB 1058 such funds are usually recognised as revenue immediately when the Company obtains control of the cash, even if the funds are to be spent in the following reporting period.

Gaming, TAB and Keno revenue

The gaming revenue directly attributable to the Club is recognised as the residual value after deducting the return to customers from the wagering and gaming turnover net of the amounts collected by the Club on behalf of Intralot and the Government. The Club recognises only the Club's portion of revenue. Revenue is recognised at a point in time whereby the customer both simultaneously receives and consumes a benefit.

Bar and Kitchen revenue

Revenue is recognised when the bar and kitchen products are provided to the customer. Revenue is recognised at a point in time.

Membership revenue

Revenue from membership fees are recognised during the period to which the membership relates, in accordance with AASB 15 - Revenue Recognition. Membership fees are levied on a financial year basis.

Function revenue

Revenue is recognised when the function is provided to the customer. Revenue is recognised at a point in time.

Volunteer services

A not-for-profit entity may, as an accounting policy choice, elect to recognise volunteer services, if the fair value of those services can be measured reliably, whether or not the services would have been purchased if they had not been donated. The Club receives volunteer services from members of the community in relation to sport and community activities. Whilst the provision of such volunteer services are important to the achievement of the entities objectives, as an accounting policy choice, the Club has elected not to recognise such volunteer contributions as revenue and expenditure within profit or loss. This election has no impact on the Club's surplus or net assets.

Interest income

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Other revenue

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers. All revenue is recognised net of the amount of Goods and Services Tax (GST) applicable.

(b) Income tax

The Club is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997 as it is a Club whose main purpose is the encouragement of sport.

(c) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognised in the statement of comprehensive income in the period in which they are incurred.

(d) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a nett basis. The GST component of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(e) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less. Bank bills are disclosed under financial liabilities. Mulgrave Country Club

(f) Trade and other receivables

Trade and other receivables include amounts from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

(g) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on an average cost basis.

(h) Intangible assets*Gaming machine entitlements*

Gaming machine entitlements are recognised at net present value. The useful life of the asset expires in line with the expiry of the gaming machine entitlements held. The asset is being amortised on a straight line basis over a ten year period. Refer to Note 11 for further information regarding the Club's gaming machine entitlements.

(i) Plant and equipment*Plant and equipment*

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses are recognised in profit or loss. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note (l) for details of impairment).

Depreciation

The depreciable amount of all plant and equipment is depreciated on a straight-line basis over the asset's useful life commencing from the time the asset is held ready for use.

The following table indicates the expected useful life of non-current assets on which the depreciation charges are based.

Fixed asset class

Plant and Equipment	Up to 20 years
Gaming Machines	5 to 10 years
Furniture and Fittings	3 to 10 years
Buildings and Extensions	Up to 25 years
Bowling Green	Up to 10 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise.

(j) Leases**Lease recognition**

At inception of a contract, the Club assesses if the contract contains or is a lease. If there is a lease present, a right-of use asset and a corresponding lease liability is recognised by the Club where the Club is a lessee. However, all contracts that are classified as short - term leases (i.e., a lease with a remaining lease term of 12 months or less) and leases of low-value assets (i.e., fair value less than \$10,000) are recognised as an operating expense on a straight-line basis over the term of the lease.

There are currently no lease commitments.

(k) Financial instruments

The Club's financial instruments consist mainly of deposits with banks, receivables, payables and borrowings.

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Club becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Club commits itself to either the purchase or sale of the asset (i.e., trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.63.

*Classification and subsequent measurement***Financial liabilities**

Financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period.

The effective interest rate is the internal rate of return of the financial asset or liability, that is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability cannot be reclassified. Financial assets are subsequently measured at amortised cost on the basis of the two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

Derecognition of financial liabilities

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Derecognition of financial assets

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All the following criteria need to be satisfied for derecognition of a financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- the Club no longer controls the asset (ie no practical ability to make unilateral decision to sell the asset to a third party).

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Impairment

The Club recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost;
- contract assets (e.g. amount due from customers under construction contracts);
- loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

Expected credit losses are the probability - weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The Club uses the simplified approach to impairment, as applicable under AASB 9, which is applicable to trade receivables.

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times.

In measuring the expected credit loss, a provision matrix for trade receivables is used, taking into consideration various data to get to an expected credit loss, (i.e., diversity of its customer base, appropriate groupings of its historical loss experience etc). The provision for expected credit losses is not considered material to the financial statements.

Recognition of expected credit losses in financial statements

At each reporting date, the Club recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

(l) Impairment of assets

At the end of each reporting period, the Club assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss.

Where it is not possible to estimate the recoverable amount of a class of asset, the entity estimates the recoverable amount of the cash - generating unit to which the asset belongs.

The Club holds no assets with indefinite useful lives. Mulgrave Country Club

(m) Trade and other payables

Trade and other payables represent the liabilities for goods and services received by the Club during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(n) Provisions

Provisions are recognised when the Club has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(o) Employee benefits*Short - term employee benefits*

Provision is made for the Club's obligation for short - term employee benefits. Short - term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of

the annual reporting period in which the employees render the related service, including wages and salaries. Short - term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Club's obligations for short - term employee benefits such as wages and salaries are recognised as a part of current trade and other payables in the statement of financial position.

Other long - term employee benefits

The Club classifies employees' long service leave and annual leave entitlements as other long - term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employee render the related service. Provision is made for the Club's obligation for other long - term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurements of obligations for other long - term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

The Club's obligations for long - term employee benefits are presented as non-current provisions in its statement of financial position, except where the Club does not have an unconditional right to defer settlement for at least 12 months after the reporting date, in which case the obligations are presented as current provisions.

On-Costs

Employee benefit on-costs, such as superannuation and workers compensation are recognised together with the provisions for employee benefits.

Superannuation

Contributions to superannuation plans are expensed when incurred.

(p) Comparative figures

Where required by Accounting Standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Club retrospectively applies an accounting policy, makes a retrospective restatement or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period, in addition to the minimum comparative financial statements, must be disclosed.

3 Critical Accounting Estimates and Judgments

The Board of Directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Club.

Key estimates

Valuation of Freehold Land

Freehold land is measured at fair value. Fair values have been determined in accordance with the fair value measurement hierarchy. Freehold land was independently valued on the 21 March 2023 by National Valuation Group Pty Ltd. The valuation of \$11,000,000 was based on the direct sales comparable sales taking into account the available sales evidence within Wheelers Hill surrounding localities, and analysing such factors as location, building area, level of fit-out, quality of construction, land area and building services provided.

Useful lives of plant and equipment

The Club reviews the estimated useful lives of plant and equipment at the end of each annual reporting period.

Key judgments

Employee benefits

For the purpose of measurement, AASB 119: Employee Benefits defines obligations for short - term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. The Club expects most employees will take their annual leave entitlements within 24 months of the reporting period in which they were earned, but this will not have a material impact on the amounts recognised in respect of obligations for employees' leave entitlements.

4. Revenue and other income	Note	2023 \$	2022 \$
Revenue from contracts with customers	4(a)	18,258,409	10,629,398
Other sources of revenue	4(b)	323,950	242,016
Total revenue from operating activities		18,582,359	10,871,414

(a) Disaggregated revenue

The Club has disaggregated revenue by type of good/service and timing of revenue recognition in the following table:

Type of good/service		
Gaming revenue	11,819,047	7,131,759
Bar sales	2,104,844	1,166,666
Kitchen sales	3,917,738	2,031,602
Memberships	63,924	19,266
TAB commissions	83,774	56,146
Keno commissions	11,415	6,420
Function revenue	107,140	98,223
Sports division revenue	150,527	119,316
Timing of revenue recognition	18,258,409	10,629,398
- at a point in time	18,194,485	10,610,132
- over time	63,924	19,266
Total	18,258,409	10,629,398

(b) Other sources of revenue

- Interest received	46,719	67
- Gain on sale of asset	16,951	54,249
- Government Grants	117,254	187,700
- Other income	143,027	-
	323,951	242,016

The Club applies the practical expedient in AASB 15.121 and does not disclose information about remaining performance obligations that have original expected durations of one year or less.

5. Surplus / (deficit) for the year

(a) Expenses

The following significant expense items contained within expenses are relevant in explaining the financial performance:

	2023	Restated 2022
	\$	\$
General expenses		
- General expenses	1,135,235	-
- Repairs and maintenance	404,800	-
	<u>1,540,035</u>	<u>-</u>
Operational expenses		
- Gaming general	159,553	451,930
- State gaming tax	4,627,489	2,735,602
	<u>4,787,042</u>	<u>3,187,532</u>

6 Cash and Cash Equivalents

	2023	2022
	\$	\$
Cash on hand	346,507	142,072
Term deposits	500,000	-
Cash at bank	2,436,132	1,171,136
	<u>3,282,639</u>	<u>1,313,208</u>

7 Trade and Other Receivables

	2023	Restated 2022
	\$	\$
CURRENT		
Trade debtors	16,689	148,740
Prepayments	111,557	326,319
Jackpot contributions	161,959	-
Other receivables	40,563	-
Total current trade and other receivables	<u>330,768</u>	<u>475,059</u>

8 Inventories

	2023	2022
	\$	\$
CURRENT		
Stock on hand at cost	90,809	78,916
	<u>90,809</u>	<u>78,916</u>

9 Financial Assets	2023	2022
	\$	\$
CURRENT		
Term Deposits	<u>1,500,000</u>	<u>-</u>
10 Property, Plant and Equipment		
LAND AND BUILDINGS		
Land		
At cost	<u>11,000,000</u>	<u>6,000,000</u>
	<u>11,000,000</u>	<u>6,000,000</u>
Buildings	24,185,428	24,185,428
At cost	<u>(7,410,070)</u>	<u>(6,658,560)</u>
Accumulated depreciation	<u>16,775,358</u>	<u>17,526,868</u>
PLANT AND EQUIPMENT		
Capital works in progress	<u>71,000</u>	<u>-</u>
At cost	<u>71,000</u>	<u>-</u>
Plant and equipment		
At cost	7,667,664	8,632,027
Accumulated depreciation	<u>(5,474,810)</u>	<u>(6,082,947)</u>
	<u>2,192,854</u>	<u>2,549,080</u>
Total property, plant and equipment	<u>30,039,212</u>	<u>26,075,948</u>

(a) Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land	Buildings	Plant and Equipment	Works in Progress	Total
	\$	\$	\$	\$	\$
Year ended 31 March 2023					
Balance at the beginning of year	6,000,000	17,526,868	2,549,080	-	26,075,948
Additions	-	-	293,587	71,000	364,587
Disposals	-	-	(28,388)	-	(28,388)
Depreciation expense	-	(751,510)	(621,425)	-	(1,372,935)
Revaluation increment	5,000,000	-	-	-	5,000,000
Balance at the end of the year	<u>11,000,000</u>	<u>16,775,358</u>	<u>2,192,854</u>	<u>71,000</u>	<u>30,039,212</u>

11 Intangible Assets	2023	Restated 2022
	\$	\$
Gaming machine entitlements		
Cost	5,755,796	2,798,114
Accumulated amortisation and impairment	<u>(357,767)</u>	<u>(2,693,185)</u>
Net carrying value	<u>5,398,029</u>	<u>104,929</u>
	<u>5,398,029</u>	<u>104,929</u>
Total Intangible assets		

(a) Movements in carrying amounts of intangible assets

	Gaming machine entitlements \$	Total \$
Year ended 31 March 2023		
Opening balance	104,929	104,929
Additions	5,755,796	5,755,796
Impairment of 2012-2022 gaming license	(104,929)	(104,929)
Amortisation	<u>(357,767)</u>	<u>(357,767)</u>
Closing value at 31 March 2023	<u>5,398,029</u>	<u>5,398,029</u>

12 Other Assets

	2023	2022
	\$	\$
Deposits paid in advance	<u>15,647</u>	<u>-</u>

13 Trade and Other Payables

	2023	Restated 2022
	\$	\$
CURRENT	385,802	193,701
Trade payables	611,661	260,488
Accrued expenses	106,175	122,595
GST payable	992,157	669,477
State gaming taxes	<u>122,679</u>	<u>167,835</u>
Other payables	<u>2,218,474</u>	<u>1,414,096</u>

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

14 Financial Liabilities

	2023	2022
	\$	\$
CURRENT		
Bank loan	2,000	2,000
Gaming machine loan	<u>57,668</u>	<u>-</u>
	<u>59,668</u>	<u>2,000</u>

15 Gaming Machine Entitlements

	2023	Restated 2022
	\$	\$
CURRENT		
Gaming machine entitlements	1,171,765	-
NON-CURRENT		
Gaming machine entitlements	4,296,241	-
Total	<u><u>5,468,006</u></u>	<u><u>-</u></u>

16 Provisions**(a) Provisions - Employee benefits**

	2023	2022
	\$	\$
CURRENT		
Employee benefits - annual leave	423,690	382,835
Employee benefits - long service leave	323,768	287,545
	<u>747,458</u>	<u>670,380</u>
NON-CURRENT	<u>101,171</u>	<u>43,283</u>
Employee benefits - long service leave		

	Employee benefits \$	Total \$
Current		
Opening balance at 1 April 2022		
Additional provisions	713,663	713,663
Provisions used	320,908	320,908
Balance at 31 March 2023	<u>(185,941)</u>	<u>(185,941)</u>
	<u><u>848,630</u></u>	<u><u>848,630</u></u>

(b) Provisions - GIC & penalties

	2023	Restated 2022
	\$	\$
CURRENT		
Provision for GIC & interest	212,675	79,484
	<u>212,675</u>	<u>79,484</u>
Provisions for GIC and penalties relate to general interest charges and penalties payable to the ATO in relation to the inadvertent understatement of state gaming taxes.		
Total current provisions	<u><u>960,133</u></u>	<u><u>749,864</u></u>

17 Contract liabilities

	2023	2022
	\$	\$
Deposits Received in Advance - Functions	50,414	-
Income Received in Advanced - Memberships	59,507	-
	<u>109,921</u>	<u>-</u>

18 Financial Risk Management

The Club's financial instruments consist mainly of deposits with banks, accounts receivables, account payables, financial liabilities and gaming entitlements.

The totals of each category of financial instruments, measured in accordance with AASB 9 detailed in the accounting policies to these financial statements, are as follows:

	Note	2023	Restated 2022
		\$	\$
Financial assets			
- Cash and cash equivalents	6	3,282,639	1,313,208
- Trade and other receivables	7	16,689	148,740
- Financial assets	9	1,500,000	-
Total financial assets		<u>4,799,328</u>	<u>1,461,948</u>
Financial liabilities			
Financial liabilities at amortised cost:			
- Trade and other payables	13	2,218,474	1,414,096
- Financial liabilities	14	2,000	2,000
- Gaming entitlements	15	5,468,006	-
Total financial liabilities		<u>7,688,480</u>	<u>1,416,096</u>

19 Prior Period Misstatement

During the 2023 year-end audit, a number of errors were identified resulting in the 2022 comparative figures and 1 April 2021 opening balances needing to be restated. The errors have been corrected by restating each of the affected financial statement line items for the prior period. The following tables summarises the impact on Mulgrave Country Club financial statements.

Statement of Financial Position- 01 April 2021 impact

1. Trade and other receivables was understated at 31 March 2021 by \$137,153 in relation to the amount receivable from the liquidation of the Southern Indoor Bows Club in February 2021.
2. Trade and other payables was understated by \$450,896 due to the inadvertent misclassification of state gaming taxes payable in relation to the gaming revenue earned. The understatement was adjusted against retained surplus.
3. Provisions was understated by \$38,830 due to the general interest charges payable to the ATO as a result of the inadvertent misclassification in state gaming taxes noted above. The understatement was adjusted against retained surplus.

	As previously reported \$	Adjustments \$	As Restated \$
Statement of Financial Position			
01 April 2021			
Trade and other receivables	147,849	137,153	285,002
TOTAL CURRENT ASSETS	2,539,843	137,153	2,676,996
TOTAL ASSETS	29,880,221	137,153	30,017,374
CURRENT LIABILITIES			
Trade and other payables	770,343	450,896	1,221,239
Provisions	409,766	38,830	448,596
TOTAL CURRENT LIABILITIES	3,180,109	489,726	3,669,835
TOTAL LIABILITIES	3,389,333	489,726	3,879,059
Retained surplus	21,649,132	(352,573)	21,296,559
TOTAL EQUITY	26,490,888	(352,573)	26,138,315

Statement of Financial Position- 31 March 2022 impact

1. State gaming taxes in relation to gaming revenue was further understated by \$218,579 for the year ended 31 March 2022. This has also been reflected in the restated Statement of Profit or Loss or Other Comprehensive Income below.
2. General interest charges applicable for the year ended 30 June 2022 as a result of the inadvertent misclassification in state gaming taxes was \$40,654.
3. Intangible assets were overstated by \$5,755,680 and gaming entitlements by \$5,467,891 as the Club brought into account its 10 year gaming machine entitlement which would only be in effect from August 2022. Given that as at 31 March 2022, the Club had no control over the gaming entitlements, the balance was reversed with the difference of \$287,789 adjusted against trade and other receivables as it represents prepayments made in relation to the 2032 gaming machine entitlements.

	As previously reported \$	Adjustments \$	As Restated \$
Statement of Financial Position			
31 March 2022			
Trade and other receivables	187,270	287,789	475,059
TOTAL CURRENT ASSETS	1,579,394	287,789	1,867,183
Intangible assets	5,860,609	(5,755,680)	104,929
TOTAL NON-CURRENT ASSETS	31,936,557	(5,755,680)	26,180,877
TOTAL ASSETS	33,515,951	(5,467,891)	28,048,060
Trade and other payables	744,621	669,475	1,414,096
Financial Liabilities	341,872	(339,872)	2,000
Provisions	670,380	79,484	749,864
TOTAL CURRENT LIABILITIES	1,756,873	409,087	2,165,960
Financial Liabilities	5,128,019	(5,128,019)	-
TOTAL NON-CURRENT LIABILITIES	5,171,302	(5,128,019)	43,283
TOTAL LIABILITIES	6,928,175	(4,718,932)	2,209,243
Retained surplus	21,608,867	(611,806)	20,997,061
TOTAL EQUITY	26,587,776	(748,959)	25,838,817

Statement of Profit or Loss or Other Comprehensive Income

	As previously reported \$	Adjustments \$	As Restated \$
31 March 2022			
Operating expenses	(2,928,299)	(259,233)	(3,187,532)
Loss for the period	<u>(40,265)</u>	<u>(259,233)</u>	<u>(299,498)</u>
Total comprehensive loss for the year	<u>(40,265)</u>	<u>(259,233)</u>	<u>(299,498)</u>

20 Related Parties

During the year, related party transactions totalled \$72,231.

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

21 Contingent Liabilities

The club identified an error with respect to underpayment of GST. The nature of this issue is outlined in Note 19 - Prior period misstatement. The committee have complied fully with their statutory obligations since the error was identified and do not believe any further amounts will become payable to the ATO as a result of this matter.

The Directors were not aware of any other contingent liabilities as at 31 March 2023.

22 Key Management Personnel Disclosures

The remuneration paid to key management personnel of the Company is \$ 563,444 (2022: \$ 477,066).23

23 Auditors' Remuneration

	2023 \$	2022 \$
Remuneration of the auditor for:		
- auditing or reviewing the financial statements	<u>24,000</u>	15,805
Total	<u>24,000</u>	<u>15,805</u>

24 Events Occurring After the Reporting Date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

25 Statutory Information

The registered office and principal place of business of the company is:

Mulgrave Country Club
Crn. Wellington and Jells Roads,
Wheelers Hill Vic 3150

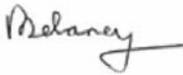
DIRECTORS' DECLARATION

The directors of Mulgrave Country Club declare that:

1. The financial statements and notes, as set out on pages 21 to 37 are in accordance with the *Corporations Act 2001* and
 - a. comply with Australian Accounting Standards - Simplified Disclosure Standard; and
 - b. give a true and fair view of the financial position as at 31 March 2023 and of the performance for the year ended on that date of the Company.

2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



Director



Director

Dated 12th July 2023

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF MULGRAVE COUNTRY CLUB

Qualified Opinion

We have audited the financial report of Mulgrave Country Club (the Company) which comprises the statement of financial position as at 31 March 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial report of Mulgrave Country Club is in accordance with the *Corporations Act 2001*, including:

- a. giving a true and fair view of the Company's financial position as at 31 March 2023 and of its financial performance for the year then ended, and
- b. complying with Australian Accounting Standards – Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for Qualified Opinion

Notwithstanding the prior period financial report was audited by a predecessor auditor, we were unable to satisfy ourselves concerning the opening balances for the year ending 31 March 2023. As a result, we were unable to determine whether adjustments might have been necessary in respect of the financial report for the year ending 31 March 2023.

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial report of Mulgrave Country Club for the year ended 31 March 2022, was audited by another auditor who expressed an unmodified opinion on that report on 20 May 2022.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 March 2023, but does not include the financial report and our auditor's report thereon.

Brisbane

Level 15
240 Queen Street
Brisbane QLD 4000
T + 61 7 3085 0888

Melbourne

Level 10
530 Collins Street
Melbourne VIC 3000
T + 61 3 8635 1800

Perth

Level 18
197 St Georges Terrace
Perth WA 6000
T + 61 8 6184 5980

Sydney

Level 7, Aurora Place
88 Phillip Street
Sydney NSW 2000
T + 61 2 8059 6800



Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

SW

SW Audit
Chartered Accountants

Tom Mullarkey

Tom Mullarkey
Partner
Melbourne, 17 July 2023

SECTIONS

BOWLS SECTION

Chair:	Shane McCluskey
Deputy Chairman:	Vacant
Bowls Administration Manager:	Peter Coe
Bowls Administration Support Manager:	Julie King
Financial Manager:	Ravi Khazanchi
Midweek Club Bowls Manager:	Brian Milnes
Pennant Bowls Mgr:	Jeff van de Steenoven
Social Bowls Mgr:	Dianne Quigley
Championship and Tournaments Mgr:	Christine Battersby
Support and Provisions:	Dennis Jeffery

SUB COMMITTEES

Greens Director:	Stephen Staff
Bowls Website:	David West
Eastern Region Delegates:	Dianne Quigley and Christine Battersby
Weekend Pennant Selectors:	Barry Fkeming (Chair), Barrie Carson, Adrian Goldsmith, Mario Mastromanno, Ray McKean, Leon Ross, Norm Whitehead (Coach)
Midweek Pennant Selectors:	Sue Miller (Chair), Graeme Cobbett, Morris LePage, Don Matthews
Thursday Pennant Selectors:	Jane Whitehead (Chair), Graeme Cobbett
Coaching & Dev:	Norm Whitehead (Head Coach) Doris Amy, Terry Cashmore, Stephen Castle, Peter Delaney, John Harding, Julie King, Brian Kingman, Alison Meakin, Laraine Pile, Stephen Staff, Jan Whitehead
Umpires:	Doris Amy, Les Amy, Stephen Castle, Peter Coe, Peter Delaney, Graeme Findlay, Adrian Goldsmith, Dennis Jeffery, Doug McLean, Sue Miller, Alan Richards, Jan Whitehead, Norman Whitehead.

INDOOR BOWLS SECTION

Chairman:	Morris Le Page (Returned)
Secretary/Treasurer:	Keith Lampard (Returned)
Committee Members:	Barbara Eaton, Vicki Heath (Returned), Elaine Reitmeier (New)
Mulgrave Delegate SGIBBA Meetings Competition and Publicity Officer	Morris Le Page (Returned)
IB Administrator	Vicki Heath (Returned)
IB Pennant Selectors	Barbara Eaton (Returned) Morris Le Page and Jean McLachlan (Both Returned)
IB Social Selectors	Vicki Heath and Barbara Eaton (Both Returned)

SNOOKER SECTION

Chairman:	Amit Manchanda
Secretary:	Jarad Ing
Newsletter:	Paul Emary
Sections Rep:	Paul Emary

GOLF SECTION

Chairman:	Steve Duke
Treasurer:	Paul Maydom
Handicapper:	Greg Macklin
Starter:	Rob Erdos
General Committee:	Peter Moore(Deceased) and Venkatrao Kapuganty

SQUASH / RACQUETBALL SECTION

Chairman:	Mark White
Vice Chairman Inc	Anthony O'Shannessy
Secretary:	Marguerite Lee
Committee:	Jacob van der Vegt, Lyn Foreman, Leonie Girvan, Anthony O'Shannessy, Clinton Teh, Sylvia Tiet, Tashia Mihail, Jason Turner, David Maher
Racquetball Co-Ord:	Jacob van der Vegt
Master Co-ordinator:	Tashia Mihail
SSL & SSL	
Ladies Co-ordinator:	Leonie Girvan
Friday Morning:	Lyn Foreman
Club Circuit:	Clinton Teh
Super League:	Nick Tucker
Juniors Co-Ord:	Anthony O'Shannessy
Club Coach:	Jason Turner
Development Coach:	Jason Turner
Social Media Co-Ord:	Sylvia Tiet
Section Rep:	Mark White

TENNIS SECTION

Chairman and Senior

Convenor: Brenton Graystone

Secretary: Steve Illett

Treasurer: Jess Connaughton

Junior

Convenor: Jude Jusayan

Night Convenor: Ignacio Canizzo

Grounds and Mid-Week

Men's Convenor: Ian Jenner

Mid Week Ladies

Convenor: Tana McKean

General Committee: Rainer Warkus, Xiaomei Li, Coach: Adrian Lombardi

PAST PRESIDENTS

1961-63	*L. W. Allen
1963-65	*D. W. Belcher
1965-67	*J. A. Gardner
1967-69	W. Muir
1969-71	*H. R. Donnelly
1971-73	*A. S. Jager
1973-75	*D. H. Collins
1975-77	A. R. Brown
1977-79	*L. W. Allen, OBE
1979-81	*R. J. Colston
1981-83	*P. C. Burdeu
1983-85	K. A. Armstrong
1985-86	T. R. Kennedy
1986-88	K. A. Armstrong
1988-90	*R. H. Hookey
1990-92	*G. N. Woodley
1992-94	*K. Kinson
1994-96	*J. R. Splatt
1996-98	R. N. Evans
1998-01	K. R. Waymouth
2001-07	*J. H. Milledge
2007-19	L. Ross

MERITORIOUS SERVICE MEMBERS

Ev Gunther, *Alma Jager, *Mary Lawless, Kath Holliday, *Lorna Woodley, *Howard Dyer, *David Hood, Robin Cameron, *Tim Smith, Ted Vale, *Harold Roberts, Barbara Doggett, *Noel Champ, *Sheila Hardy, *Keith Alcock, *Roy Liddle, *Geoff Woodley, *Joan Hookey, *Steve Wall, Val Eastwood, Barry Fleming, Graeme Little, Dennis Jeffery, Colin Goodrem, *Carmel Stork, David West

*Deceased

MEMBERS DECEASED**1st April, 2022 - 31st March, 2023.**

Tony Wilson, Peter Rice, Roy Allen, David Love, Joe Fallon, Ron McKay, Nick Carter, John Chambers, Rocco Lamattina, Alison Hall, Ian Brown, Kaye Phelan, Joyce Sebo, John Sedgewick, Christine Day, Edith Bolam, Kevin Simmonds, Ronald Battersby, Margaret Burrows, John Gillespie



Mulgrave
Country
Club

Your Club



Mulgrave Country Club

"Your Friendly Community Sporting Club"

Cnr Wellington & Jells Roads Wheelers Hill 3150

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